

Program Evaluation Subcommittee Terms of Reference General Psychiatry Residency Program

Mandate

Program evaluation is a key part of maintaining and fostering a high quality of education in postgraduate medical education. Broadly speaking program evaluation involves "...using data to (1) determine the overall value or worth of an education program (summative judgements of a program) or (2) plan program improvement (formative improvements to a program, project, or activity). Regardless of orientation, program evaluation can enhance the quality of GME [graduate medical education] and may ultimately improve accountability to the public through better quality of care." (Balmer, Riddle & Simpson, 2020)

Systematic program evaluation is also required as per RCPSC Psychiatry Standards of Accreditation. Specifically, residency programs must meet the requirements outlined in Standard 9. Details of Standard 9 can be found in Appendix 1.

The work done by the Program Evaluation Subcommittee will also be guided by the General Psychiatry Residency Program's Logic Model which can be found in Appendix 2.

Membership

Program Director (Chair)

Associate Program Director (Co-Chair)

Assistant Program Director, Curriculum & Assessment

Director, Educational Program Evaluation and Scholarship, Department of Psychiatry PG Site Director

Curriculum Coordinator (member of Curriculum Subcommittee)

Resident Coach (member of Psychiatry Competence Subcommittee)

FOD Resident Representative (2-year term)

COD/TTP Resident Representative (2-year term)

Program Administrator, Data Analytics

Ex-Officio

Vice Chair, Education, Department of Psychiatry

Terms

All members are ex-officio with their term on the subcommittee aligned with their role.

Reporting

The Program Evaluation Subcommittee will report to the Program Director and Psychiatry Residency Program Committee (PRPC).

Meetings

The Subcommittee will meet three times per year and at the call of the Chair.

Decision Making

Decisions will be made by consensus. It is desirable that decisions are acceptable to all members therefore discussion should continue until a consensus is reached.

Responsibilities

Assist the Program Director in setting short (12-18 month) and long-term (3-5 year) priorities for program evaluation in the general psychiatry residency program. These priorities should be reviewed annually.

Systematically review a variety of sources of data to iteratively improve the residency program. Where data is lacking, the subcommittee will provide guidance on content and method of data collection (e.g. surveys, focus groups, interviews etc.).

Based on the data reviewed, identify areas of strength and areas for improvement for the residency program.

Create action plans based on identified areas for improvement, advise on an implementation strategy, and assess the impact of actions taken to address areas for improvement.

Contribute to an annual program evaluation report and advise the Program Director on a timely and effective communication strategy to key stakeholders in the residency program.

References

Balmer, D. F., Riddle, J. M., & Simpson, D. (2020). Program Evaluation: Getting Started and Standards. *Journal of Graduate Medical Education*, *12*(3), 345–346. https://doi.org/10.4300/JGME-D-20-00265.1

Prepared by: Program Director in consultation with Director, Educational Program Evaluation & Scholarship, Associate Program Director and Vice Chair, Education, Department of Psychiatry

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Next review: 2025

Appendix 1

Standard 9: There is continuous improvement of the educational experiences, to improve the residency program and ensure residents are prepared for independent practice

Element 9.1: The residency program committee systematically reviews and improves the quality of the residency program.

Requirement 9.1.1: There is a systematic process to regularly review and improve the residency program.

- Indicator 9.1.1.1: There is an evaluation of each of the residency program's educational experiences, including the review of related competencies and/or objectives.
- Indicator 9.1.1.2: There is an evaluation of the learning environment, including evaluation of any influence, positive or negative, resulting from the presence of the hidden curriculum.
- o Indicator 9.1.1.3: Residents' achievements of competencies and/or objectives are reviewed.
- o Indicator 9.1.1.4: The resources available to the residency program are reviewed.
- o Indicator 9.1.1.5: Residents' assessment data are reviewed.
- o Indicator 9.1.1.6: The feedback provided to teachers in the residency program is reviewed.
- Indicator 9.1.1.7: The residency program's leadership at the various learning sites is assessed.
- o Indicator 9.1.1.8: The residency program's policies and processes for residency education are reviewed.

Requirement 9.1.2: A range of data and information is reviewed to inform the evaluation and improvement of all aspects of the residency program.

- Indicator 9.1.2.1: Information from multiple sources, including feedback from residents, teachers, administrative personnel, and others as appropriate, is regularly reviewed.
- Indicator 9.1.2.2: Information identified by the postgraduate office's internal review process and any data centrally collected by the postgraduate office are accessed.
- Indicator 9.1.2.3: Mechanisms for feedback take place in an open collegial atmosphere.
- Indicator 9.1.2.4 [Exemplary]: A resident e-portfolio (or an equivalent tool) is used to support the review of the residency program and its continuous improvement.
 - Indicator 9.1.2.5 [Exemplary]: Education and practice innovations in the discipline in Canada and abroad are reviewed.

- Indicator 9.1.2.6 [Exemplary]: Patient feedback to improve the residency program is regularly collected/accessed.
- Indicator 9.1.2.7 [Exemplary]: Feedback from recent graduates is regularly collected/accessed to improve the residency program.

Requirement 9.1.3: Based on the data and information reviewed, strengths are identified, and action is taken to address areas identified for improvement.

- o Indicator 9.1.3.1: Areas for improvement are used to develop and implement relevant and timely action plans.
- Indicator 9.1.3.2: The program director and residency program committee share the identified strengths and areas for improvement (including associated action plans) with residents, teachers, administrative personnel, and others as appropriate, in a timely manner.
- o Indicator 9.1.3.3: There is a clear and well-documented process to evaluate the effectiveness of actions taken and to take further action as required.

Appendix 2

Co-Creating a Logic Model for Program Evaluation of General Residency Psychiatry Program with Resident, Faculty, Program, and Hospital Site Representatives

Department of Psychiatry University of Toronto

September 17, 2021

October 28, 2021 (Updated / Shared with Education Council)

Presenters:

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Certina Ho, Assistant Professor, Director, Educational Program Evaluation & Scholarship

Facilitators:

Deanna Chaukos, Assistant Professor, Associate Program Director, Postgraduate

Education

Inbal Gafni, Assistant Professor, Assistant Program Director, Curriculum and

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Petal Abdool, Assistant Professor, IMG Director, Department of Psychiatry

Acknowledgements:

General Psychiatry Residency Program Retreat Participants Michael John Hernandez, Postgraduate Education Administrator

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Abstract

Background

Program evaluation is an essential component to provide evidence to prove and improve a program's quality and effectiveness. The recent implementation of Competency-Based Medical Education (CBME) to Canadian residency programs has presented new opportunities and challenges to residents, faculty, residency programs, and hospital sites.

The Department of Psychiatry planned a half-day online retreat for the General Psychiatry Residency Program, with a focus on program evaluation. The didactic portion of the retreat provided an overview of the purpose of program evaluation and the use of a logic model to guide program evaluation of the General Psychiatry Residency Program.

Objective

To co-create a feasible and sustainable framework (i.e., a Logic Model) for program evaluation of General Psychiatry Residency Program with resident, faculty, program, and hospital site representatives.

Methods

Four breakout groups were arranged (via Zoom) during the online retreat, representing the four core types of stakeholders/parties of the General Psychiatry Residency Program, including: (1) residents; (2) faculty; (3) program; and (4) hospital sites. Each breakout group was led by a facilitator who was involved in administration of the General Residency Psychiatry Program. Insights and feedback from retreat participants regarding the "input", "activities", "outputs", and "outcomes" components of the Logic Model (that were proposed by the retreat organizing committee), in addition to external factors and unintended outcomes of the General Residency Psychiatry Program were discussed and collected. A debrief and large group discussion took place after the breakout group session.

Results

A logic model was developed with key stakeholders to set priorities and guide program evaluation of the General Psychiatry Residency Program. We refer to this framework to (1) monitor actions and activities for achieving desired residency program outcomes; (2) collect and analyze data to prove and improve our program on an ongoing basis; and (3) document and reflect on short-term (e.g., program-related) and long-term (e.g., system-wide) accomplishments or changes as a result of the residency program. We also take into considerations of external factors and unintended outcomes of the General Psychiatry Residency Program while ensuring feasibility and sustainability of the evaluation efforts.

Conclusion

We hope that by gathering insights and suggestions from the retreat participants, the Department of Psychiatry can improve the delivery and ongoing program evaluation of the General Psychiatry Residency Program.

Logic Model: Background Information

Program

Department of Psychiatry General Psychiatry Residency Program

Purpose:

To ensure psychiatry residents are well prepared and competent to provide safe and quality mental health care to patients and society in a rapidly changing healthcare and practice environment.^{1, 2}

Logic Model Components

PROCESS E	VALUATION	OUTCOME EVALUATION		
INPUTS	ACTIVITIES	OUTPUTS	OUTCOMES	
Resources* that are available or required to implement our General Residency Psychiatry Program	Actions or activities* undertaken to achieve desired outcomes of our General Residency Psychiatry Program	Immediate results of actions or activities (with evidence or indicators or proofs that the actions or activities are undertaken)	Desired or anticipated accomplishments or changes as a result of our General Residency Psychiatry Program	
Consider internal & external resources (i.e., within & outside our Department)	Consider actions or activities that are critical & unique to our program	Consider products (e.g., reports, recommendations, committee or taskforce or working group terms of reference, meeting minutes, policy & procedure, etc.) or behaviours as a result of our	Consider short-term (e.g., program-related) and long-term (e.g., system-wide) outcomes as a result of our program	
* Equitable, diverse, and inclusive	* Equitable, diverse, and inclusive	program		
STAKEHOLDERS	STAKEHOLDERS	STAKEHOLDERS	STAKEHOLDERS	
 Residents 	 Residents 	 Residents 	1. Residents	
2. Faculty	2. Faculty	2. Faculty	2. Faculty	
3. Program	3. Program	3. Program	3. Program	
4. Hospital Sites	4. Hospital Sites	4. Hospital Sites	4. Hospital Sites	



¹ Royal College of Physicians and Surgeons of Canada. <u>Objectives of Training in the Specialty of Psychiatry. Version 2.0</u>. 2015.

² ten Cate O, Snell L, Carraccio C. <u>Medical competence: the interplay between individual ability and the health care environment</u>. *Med Teach* 2010;32(8):669-75.

Logic Model: Draft for Discussion

PROCESS EVALUATION		OUTCOME EVALUATION		
INPUTS	ACTIVITIES	OUTPUTS	OUTCOMES	
			SHORT-TERM	LONG-TERM
Group 1: RESIDENTS	RESIDENTS	RESIDENTS	RESIDENTS	RESIDENTS
Recruitment of residents	Orientation (Springboard)	PCS reports (EPAs, Grand Rounds Evaluations,	Resident perceived confidence in transition	Residents/graduates engaged in life-long
Admission of residents	Core curriculum	ITARs/ITERs, Practice / General / Exit STACERs,	to practice (aka readiness to practice)	learning and continuing professional and practice
Development of Wellness Subcommittee (as part of	Academic half-days	COPE Exam Results) (# of residents progressing as	Resident-perceived	development (CPPD)
PRPC)	,	expected)	sense of wellbeing	Residents/graduates
	PRAT	RASC reports (# of		engaged in innovative practices* in mental health
	Wellness needs	residents referred to BOE)		care
	assessment	Resident self-reflections		
		PRAT TOR & minutes		
		Wellness strategy (aligned with the APA Wellbeing Ambassador Framework)		* E.g., advocacy/equity work, aiming for system change and greater collaboration
Group 2: FACULTY	FACULTY	FACULTY	FACULTY	FACULTY
Recruitment of preceptors, supervisors, coaches	Faculty orientation Promotions Primer Mentorship program	# of new preceptors, supervisors, coaches recruited	Faculty perceived career development / satisfaction as	Faculty promotion and tenure
Faculty development	CFD Workshops: Customized Series for	# of faculty participated in:	preceptors, supervisors, coaches	Faculty recruitment & retention
	Psychiatry	Faculty orientation Promotions Primer		Faculty recognized
		Mentorship program		(internally or externally) for
		CFD Workshops: Customized Series for		excellence and innovation in teaching, research,
		Psychiatry		education scholarship,

PROCESS EVALUATION		OUTCOME EVALUATION		
INPUTS	ACTIVITIES	OUTPUTS	OUTCOMES	
			SHORT-TERM	LONG-TERM
	Recruitment of residents Orientation (Ground School)	CaRMS participation (# of faculty members as interviewers or program ambassadors)		quality improvement or CPA
		Assessment of residents		
	Core curriculum (teach, precept, supervise,	Evaluation of curriculum		
	coach)	Evaluation of hospital sites		
	Academic half-days (teach, precept, supervise, coach)	TES		
Group 3: PROGRAM	PROGRAM	PROGRAM	PROGRAM	PROGRAM
U of T Psychiatry Residency Curriculum Consider a focus on rotation structure and sequence	CaRMS	# of applicants # of interviews # of residents ranked # of residents admitted	% residents matched % residents transitioned to practice	Scholarly productivity of residents/graduates in Clinician Scientist Program & Clinician Scholar Program
Department of Psychiatry CBD Resources Consider CBD resources as per Psychiatry	Clinician Scientist Program: orientation; resources & support Clinician Scholar	# of residents admitted to Clinician Scientist Program	% residents transitioned to further training (e.g. fellowships)	% of General psychiatrists in Canada trained at U of T % Child and Adolescent
Competence Subcommittee (PCS)	Program: orientation; resources & support	# of residents admitted to Clinician Scholar Program	% residents graduated from Clinician Scientist Program & Clinician	psychiatrists in Canada trained at U of T
Clinician Scientist Program	Subspecialty Programs: orientation; resources &	# of residents admitted to	Scholar Program	% Forensic psychiatrists in Canada trained at U of T
Clinician Scholar Program	support	Subspecialty Programs	% residents graduated from Subspecialty	% Geriatric psychiatrists in
Subspecialty Programs	Special resident pools within program (e.g., IMGs, VISA IMGs,	# of residents admitted to special resident pools within program (e.g., IMGs,	Residency Programs	Canada trained at U of T

Special resident pools within program (e.g., IMGs, VISA IMGs, transfer, re-entry residents): orientation; resources & support Royal College exam VISA IMGs, transfer, re-entry residents) Passing rate of Royal College exam Passing rate of Royal College exam VISA IMGs, transfer, re-entry residents) Passing rate of Royal College exam We residents graduate from special residency pools within program (e.g., IMGs, VISA IMGs, transfer, re-entry residents) We residents graduate from General Residency Program	PROCESS EVALUATION		OUTCOME EVALUATION		
Special resident pools within program (e.g., IMGs, VISA IMGs, transfer, re-entry residents): orientation; resources & support	INPUTS	ACTIVITIES	OUTPUTS	OUTPUTS OUTCOMES	
program (e.g., IMGs, VISA IMGs, transfer, re-entry residents) Royal College exam Fresidents: Passing rate of Royal College exam Passing rate of Royal Co				SHORT-TERM	LONG-TERM
Hospital CBD resources Clinical space and time Administrative staff support Hospital leadership support Interprofessional healthcare team Resident rotation schedule Site-specific orientation # of hospital sites # of residency rotations # of site surveys completed (every 6 months) Safe and effective clinical practice environment for residency training # of site surveys completed (every 6 months) Safety Subcommittee reports (Safety Checklist & Safety Site Visit Template	program (e.g., IMGs, VISA IMGs, transfer, re-entry	residents): orientation; resources & support	entry residents) Passing rate of Royal	IMGs, transfer, re-entry residents) % residents graduated	% IMG / VISA IMG psychiatrists in Canada trained at U of T
Clinical space and time Administrative staff support Hospital leadership support Interprofessional healthcare team schedule # of residency rotations # of residency rotations RES # of site surveys completed (every 6 months) Safety Subcommittee reports (Safety Checklist & Safety Site Visit Template	Group 4: HOSPITAL SITES	HOSPITAL SITES	HOSPITAL SITES	HOSPITAL SITES	HOSPITAL SITES
Administrative staff support Hospital leadership support Interprofessional healthcare team Site-specific orientation # of site surveys completed (every 6 months) Safety Subcommittee reports (Safety Checklist & Safety Site Visit Template	·		•	clinical practice	Hospital site recruitment & retention
Administrative staff support Hospital leadership support Interprofessional healthcare team Proactive site safety reviews & retrospective reviews of critical safety Safety Subcommittee reports (Safety Checklist & Safety Site Visit Template	Clinical space and time	Site specific orientation	DEC		Residency (new) rotations
Hospital leadership support Interprofessional healthcare team Proactive site safety reviews & retrospective reviews of critical safety Safety Subcommittee reports (Safety Checklist & Safety Site Visit Template	Administrative staff support	Site-specific orientation		residency training	recruitment & retention
team reviews & retrospective reports (Safety Checklist & Safety Site Visit Template	Hospital leadership support				Hospital sites recognized (internally or externally) for
	1	reviews & retrospective	reports (Safety Checklist &		excellence and innovation in teaching, research,
	Patients, family, caregivers	,			education scholarship, quality improvement or CPA
Resident lunches or benefits	Resident lunches or benefits				

EXTERNAL FACTORS	UNINTENDED OUTCOMES
Royal College Specialty Training Requirements in Psychiatry	"Training to the test" rather than preparing for real-life practice in an authentic, values-driven manner (e.g.,

PROCESS EV	PROCESS EVALUATION		OUTCOME EVALUATION		
INPUTS	ACTIVITIES	OUTPUTS	OUTCOMES		
			SHORT-TERM	LONG-TERM	
		U of T PGME CBME COVID-19 pandemic (public health protocols and considerations) Changes in practice (e.g., virtual care expansion, more consultation-based, more community engagement expected) Social and structural determinants of health Interactions between/among hospital sites, universities, and Professional Association of Residents of Ontario (PARO)		ek preceptor completion of when entrustment (autonomy eved)	

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